

**Advertising Strategy** 

COURSE INFORMATION
ADV3001
Credits 03
Meeting Time: Distance Asynchronous
Office Hours By Appointment

### **Canvas Classroom URL:**

https://ufl.instructure.com/courses/551228

INSTRUCTOR Robert (Bob) Hughes MA rjhughes@jou.ufl.edu 970-368-2021 @rjhughes\_uf

Please see my Bio—and a place for you to add your bio—under the Discussions tab in Canvas.

Online office hours: every Monday, 9am to 11am ET. Please email Professor Hughes to schedule a time and confirm the Zoom link.

https://ufl.zoom.us/j/96273005188?pwd=GJTBA07gWswjHgxEx6a4ZdDB1ULe1F.1

Note—please use my <a href="mailto:rjhughes@jou.ufl.edu">rjhughes@jou.ufl.edu</a> email address for all communication. Email is the quickest way to get a message to me as it hits my phone, which I always have with me!

Please DO NOT use the email option/tab in the Canvas shell. This does not hit my iPhone on a timely basis and I cannot reply using my iPhone. Please only use my rjhughes@jou.ufl.edu email address to reach me.

IMPORTANT! Follow this syllabus ONLY for your class information. Print it out and check things off as completed. THERE MAY BE INFORMATION INCLUDED HERE THAT IS NOT FULLY EXPLAINED/INCLUDED ON CANVAS PAGES!!!

Announcements tab in Canvas shell

Be sure to check the Announcements tab in the Canvas shell regularly (I recommend daily) for information on class assignments, changes and other class information. In addition, important information (but not all Announcements) will be sent via email when it is posted in this tab. It is YOUR responsibility to keep up with class Announcements.

### **COURSE WEBSITE**

Canvas Classroom: <a href="https://ufl.instructure.com/courses/551228">https://ufl.instructure.com/courses/551228</a>

Contact UF Helpdesk <a href="http://helpdesk.ufl.edu/">http://helpdesk.ufl.edu/</a> (352) 392-HELP (4357) if you have any trouble with accessing your course.

### **Course Textbooks**

Parente, Donald Advertising Campaign Strategy: A Guide to Marketing Communication Plans 5th Edition

The Parente text is available through UF AllAccess.

A note on the textbook:

The textbook for our class, Parente's Advertising Campaign Strategy, is the latest edition of the book (5e) and it was published in 2015.

I wanted to mention that fact since it was published some time ago. I have looked for a newer textbook for the past couple of years, but have not found one that is as complete on the topic of our class as the Parente text. I can tell you the materials covered in the text are evergreen and the components the book covers for developing a strong advertising strategic plan are as valid today as they were in 2015. As an advertising professional for many years, those components are as important today as they were when I started my career!

To make sure the class is as up to date as possible, you will find additional readings on the topics for each module to add to our learning.

## **Course Description and Objectives**

Welcome to Advertising Strategy!

Strategy has been defined as "A method or plan chosen to bring about a desired future, such as achievement of a goal or solution to a problem: and "The art and science of planning and marshalling resources for their most efficient and effective use." In Advertising Strategy, you will learn to develop strategies for a successful and effective advertising and/or integrated marketing communications (IMC) campaign. The overall goal of this course is to deepen and broaden your understanding of strategic communication management by accomplishing the following:

• Present you with a wide range of interconnected, integrated strategic advertising decisions that are similar to what you will encounter in the "real world."

- Present you with "the case method"—a structured, field-tested approach to decision-making that is a practical and useful method for addressing a variety of communications management issues.
- Utilize individual assignments to demonstrate your writing skills and communication problem solving abilities.
- Utilize the team case analysis and class presentation to closely approximate the work environment of a management position on the client side or from within an agency.

To accomplish these objectives, this course requires you to:

- Think in a precise, structured manner and follow a structured decision-making process.
  - o Assess problems and opportunities, isolate key facts, and rank-order salient management issues.
  - o Make decisions and create action plans appropriate to the situation under consideration.
- Efficiently and persuasively write up and present your analysis and sell your recommendations.
- Justify and defend a proposed recommendation against constructive criticism from your colleagues.
- Learn independently and from each other to make up for areas you have not yet studied.

### **Course Design/Expectations**

This course is asynchronous.

### Lectures

The recorded materials will help you to understand key concepts and assignments. These are reinforced in online homework and in written submissions. **Please note: Follow only the syllabus for assignments, due dates and other relevant information. Some may have changed since the lectures were recorded.** 

### Your Student Role Includes:

- Completing the assignments by deadline
- Watching the class lectures
- Participating in ALL discussions and exercises
- Being innovative and entrepreneurial
- Communicating often with your professor
- Checking Announcements Tab VERY often

### My Instructor Role Includes:

- Facilitating your classroom success in a diplomatic, courteous, and fun environment
- Reviewing, grading, and offering commentary on your assignments
- Evoking discussion and having fun doing it!

- Resolving any issues that arise with assignments and other course materials
- Communicating often with YOU

### Assignments

You will have regular assignments, and these will be the basis for your final grade.

You will have written assignments, Discussion questions and strategic plans due during our course. There will be recorded lectures and supplemental videos for your viewing and learning.

You will be assigned to a Group/Team for several assignments during the semester. You are required to fill out and sign a team contract for this participation. You and your team will be expected to develop how you will all work together (meeting times, communication issues and methods, etc.) I reserve the right to grade each team member individually based on each student's effort.

There are two special projects due during our course. You will develop an advertising strategic plan for a publicly traded brand or company of your choice. This plan is due in Module 14/15 and a PowerPoint presentation (including speaker notes) for the plan is due in Module 14/15.

#### Discussion Posts

Discussion is an integral part of any course. This class will be no exception. You will be expected to read the assigned chapters, accompanying readings, view videos and actively participate in weekly discussions through the "Discussions" tab in the Canvas e-learning site. You will be expected to demonstrate that you are thinking about the issues by asking questions, offering your own opinions and share justifications for those opinions, participating in class debate, posting comments and questions to the e-learning site and keeping your eyes and ears open for current events that may relate to class discussions. Please be respectful of the contributions of others and help create a class environment that is welcoming and inclusive.

### Requirements

- 1. You will need an Internet connection to access class materials, view the lectures, and complete your assignments.
- 2. You must be able to communicate with the instructor. Most communications will be done via email and in the Canvas Classroom, but you may be asked to join Dropbox.com (a free online service) to share large files.

## Announcements tab in Canvas shell

Be sure to check the Announcements tab in the Canvas shell regularly for information on class assignments, changes and other class information. In addition, important information will be sent via email when it is posted in this tab.

### **COURSE POLICIES**

**Attendance Policy** 

This is an online asynchronously delivered course, attendance in the form of calling roll will not occur; Please see UF attendance policies at <a href="https://catalog.ufl.edu/UGRD/academic-regulations/attendance-policies/">https://catalog.ufl.edu/UGRD/academic-regulations/attendance-policies/</a> for more information.

# Late Work and Make-up Policy:

You are expected to prepare and submit your assignments on a timely basis. Due dates are clearly laid out in this syllabus.

Deadlines are critical to this class as they will be in your professional career. All work is due on or before the due date. The class is open for working in advance if you know an upcoming due date will be an issue.

Extensions for deadlines will only be for preapproved emergencies. Minor inconveniences such as family vacation or minor illness are not valid reasons for extensions. *Without a discussion with the professor in advance late work will NOT be accepted.* 

Late submissions will receive a 'zero' grade, and there will be no make-up assignments unless you have a doctor's note, a documented emergency or you have negotiated with me ahead of time for late work.

## **Late Posted Assignments**

It is YOUR responsibility to meet our class assignment deadlines. Should circumstances arise and you post an assignment after the due date, it is also YOUR responsibility to email me at <a href="mailto:rjhughes@jou.ufl.edu">rjhughes@jou.ufl.edu</a> to let me know when you have posted your late assignment. I do not go back on a regular basis to look for late posted assignments.

Issues with uploading work for a grade is not an excuse. If you have technical difficulties with Canvas, there are other means to submit completed work. You may email .zip files or even links to Dropbox folders to your Instructor via UF email. Another suggestion to compensate for technical difficulties by not waiting until the last minute to submit work.

**Technical issue policy:** Any requests for make-ups due to technical issues MUST be accompanied by the ticket number received from LSS when the problem was reported to them. The ticket number will document the time and date of the problem. You MUST e-mail your instructor within 24 hours of the technical difficulty if you wish to request a make-up. Contact UF helpdesk (352) 392-HELP.

**Emergency and extenuating circumstances policy**: Students who face emergencies, such as a major personal medical issue, a death in the family, serious illness of a family member, or other situations beyond their control should notify their instructors immediately.

Students are also advised to contact the Dean of Students Office if they would like more information on the medical withdrawal or drop process: <a href="https://www.dso.ufl.edu/care/medical-withdrawal-process/">https://www.dso.ufl.edu/care/medical-withdrawal-process/</a>.

**Students MUST inform their academic advisor before dropping a course**, whether for medical or non-medical reasons. Your advisor will assist with notifying professors and go over options for how to proceed with their classes.

Requirements for class attendance and make-up exams, assignments, and other work in this course are consistent with university policies that can be found in the online catalogue at: <a href="https://catalog.ufl.edu/ugrad/current/regulations/info/attendance.aspx">https://catalog.ufl.edu/ugrad/current/regulations/info/attendance.aspx</a>

## **Ownership Education**

As UF students, you are not passive participants in this course. All students in this Program have a background in marketing, advertising, public relations, journalism, or similar fields. This class allows you to not only take ownership of your educational experience but to also provide your expertise and knowledge in helping your fellow classmates. The Canvas shell will have an open Q&A thread where you should pose questions to your classmates when you have a question as it relates to an assignment or an issue that has come up at work. Your classmates along with your instructor will be able to respond to these questions and provide feedback and help. This also allows everyone to gain the same knowledge in one location rather than the instructor responding back to just one student which limits the rest of the class from gaining this knowledge.

#### Coursework Submissions

In general, as noted throughout this syllabus, most coursework should be submitted through the Assignments tab in the Canvas classroom.

### General Deadlines

This class, like others, involves many deadlines. Here is a summary reminder.

- Class Modules are Monday through Sunday
- Weekly lectures on Monday
- Weekly homework is due on Sunday
- Team assignments will be due on Sunday
- Initial Discussion post is due on Thursday
- Discussion post classmate reply are due on Saturday

## **Grading**

Your work will be evaluated as noted below. Late submissions policy is detailed in appropriate section of this syllabus, and, generally, there are <u>no make-up assignments</u> unless you have a doctor's note, a documented emergency, or you have negotiated with me ahead of time. **Also, please note: There is no "extra-credit offered in this course.** 

Weekly Discussions	75 points
Team Assignments	80 points
<ul> <li>Week 4 (25 points)</li> </ul>	
<ul> <li>Week 7 (25 points)</li> </ul>	
<ul> <li>Week 10 (30 points)</li> </ul>	
Situation Analysis/SWOT	10 points
Target Audience	10 points
Goals/Objectives	10 points
C&D Map	10 points
Creative Strategy	10 points
Media Strategy	10 points
Digital Strategy	10 points
Team Case Study-Cheetos	100 points

Plan Outline 20 points
Plan Rough Draft 20 points
Final Plan 100 points
Plan PowerPoint 35 points

TOTAL 500 points 100%

### **Online Assignments**

Students will complete assignments each Module throughout the semester. These assignments are designed to show your understanding and mastery of the course material and its application. Assignments will vary in their nature, so stay tuned and pay attention!

### **Late Posted Assignments**

It is YOUR responsibility to meet our class assignment deadlines. Should circumstances arise and you post an assignment after the due date, it is also YOUR responsibility to email me at <a href="mailto:rjhughes@jou.ufl.edu">rjhughes@jou.ufl.edu</a> to let me know when you have posted your late assignment. I do not go back on a regular basis to look for late posted assignments.

### **Discussions**

Throughout the semester, students will be asked to respond to questions for discussion, research a topic or find a current article and provide a summary. Online classroom discussion post protocol is posted under **Announcements**, so make sure you read and understand it! **The deadline for your discussion posts will be 11:59pm EST Thursday** night of the class week for your initial Discussion reply and 11:59 p.m. EST Saturday night for at least TWO substantive classmate replies.

Please note: the minimum word count for your initial Discussion Question reply is at least 250 words. The minimum word count for your classmate replies is at least 150 words.

## **Team/Group Projects**

You will be assigned to a Group/Team for several assignments during the semester. In Week 1 you will be required to fill out and sign a Team Contract for your work in this area of our class.

## Final Project

This will be a multi-Module assignment. The goal of the plan is to build a Strategic Brief for your favorite publicly traded brand. You will develop this plan in stages over several modules.

## **Grade Scale:**

A	93 and above	С	73-75.99
A-	90-92.99	C-	70-72.99
B+	86-89.99	D+	66-69.99
В	83-85.99	D	63-65.99

B- 80-82.99 D- 60-62.99

C+ 76-79.99 F 59.99 and below

Note-- When the grade falls at a .5, I will carry the grade to the next decimal point for rounding purposes.

## **Grading policy**

General University policies regarding grades can be found at <a href="https://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx">https://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx</a>

Course Schedule and Assignment Details

Each class Module runs from Monday to Sunday.

 Assignment deadlines and other class details for each Module will be found in the Canvas Classroom. Any changes will be detailed in the ANNOUNCEMENTS section of this online classroom- check both announcements and email at least once per day

Module 1: Class Overview: Introduction to advertising strategy and the IMC (See all dates on the class calendar. It is your responsibility to keep on schedule. I recommend printing out both the syllabus and calendar and marking through assignments as completed.)

- Read Articles in Canvas
- Watch lectures in Canvas
- Read chapters in text Parente Ch. 1; Taylor Ch. 1
- Answer Discussion Question in Canvas

Module 2: Laying the Research Foundation (Part 1)

Elements of ad strategy Role of the IMC and ad strategies Role of digital channels

- Read Parente Ch. 2, pages 35-55; Taylor Ch. 2
- Read additional articles in Canvas
- Watch lectures in Canvas
- Answer Discussion Question in Canvas

Module 3: Laying the Research Foundation (Part 2)

Segmentation Target Markets Prizm and its competitors

- Read Parente Ch. 2, pages 56-86; Taylor Ch. 3
- Read additional articles in Canvas
- Watch lectures in Canvas
- Watch SWOT videos in Canvas
- Answer Discussion Ouestion in Canvas
- Select and get approval for publically traded plan you will use for your semesterlong project: an advertising strategic plan

### Module 4: Mapping out the Situation (Part 1)

Perspectives on customer behavior

The communication process

Digital and the consumer

- Read Parente Ch. 3
- Watch lectures in Canvas
- Read Articles in Canvas
- Answer Discussion Question in Canvas
- Assignment: Develop situtation analysis for your selected brand
- Team Assignment: SWOT and Target Audience examples.
- Module 4 team assignment due
- Situation Analysis and SWOT due

## Module 5: Mapping out the Situation (Part 2)

The market

The product

The competition

- Read Taylor, Ch. 6 and 7
- Read Articles in Canvas
- Watch lectures in Canvas
- Answer Discussion Question in Canvas
- Assignment: Identify target audience for your selected brand

## Module 6: Turning Findings into Goals

Establishing plan objectives and strategies

**Developing Budgets** 

The C-D Map

- Read Parente Ch. 4; Taylor Ch. 4
- Watch lectures in Canvas
- Read Articles in Canvas
- Answer Discussion Question in Canvas
- Assignment: Develop SWOT analysis for your selected brand

## Module 7: Developing Strategies (Part 1)

**Developing MarComm strategies** 

- Read Parente Ch. 5; Taylor Ch. 5
- Watch additional videos in Canvas
- Watch lectures in Canvas
- Read Articles in Canvas
- Answer Discussion Question in Canvas
- Assignment: Develop a C-D map for your selected publically traded brand and its leading competitor
- Module 7 team assignment due
- Team Assignment: Types of Advertising Appeals examples

# Module 8: Developing Strategies (Part 2)

**Developing Creative strategies** 

- Watch videos in Canvas
- Read Parente Ch. 6; Taylor Ch. 8 and 9
- Answer Discussion Question in Canvas
- Read Articles in Canvas
- Assignment: Develop creative strategies for selected brand

# Module 9: Developing Strategies (Part 3)

**Developing Media Strategies** 

- Read Parente Ch. 9; Taylor Ch. 11
- Watch lectures in Canvas
- Watch additional videos in Canvas
- Answer Discussion Question in Canvas
- Read Articles in Canvas
- Assignment: Develop media strategies for selected brand
  - o Include target audiences and media channels

# Module 10: Developing Strategies (Part 4)

**Developing Digital Strategies** 

- Read assigned articles in Canvas
- Watch lectures in Canvas
- Watch additional videos in Canvas
- Answer Discussion Question in Canvas
- Module 10 team assignment due
- Assignment: Develop digital strategy for selected brand
  - o Include social and digital channels

### Module 11: Developing Strategies (Part 5)

**Developing Support Media Strategies** 

- Read assigned articles in Canvas
- Read Parente Ch. 8
- Watch lectures in Canvas
- Watch additional videos in Canvas
- Answer Discussion Question in Canvas
- Assignment: begin work on outline for your semester long advertising strategic plan (due end of Module 13)

#### Module 12: The Role of Public Relations and Social Media

Developing PR and Social Strategies

- Read assigned articles in Canvas
- Watch lectures in Canvas
- Watch additional videos in Canvas
- Answer Discussion Question in Canvas
- Assignment: continue work on outline for your semester long advertising strategic plan (due end of Module 13)
- Team Assignment: Cheetos case study due

### Module 13: Writing the Strategic Advertising Plan

- Read assigned articles in Canvas
- Watch lectures in Canvas
- Watch additional videos in Canvas
- Answer Discussion Question in Canvas
- Assignment: Post the rough draft of advertising strategic plan for publically traded company

### Module 14: ROI: Measuring Effectiveness

- Read assigned articles in Canvas
- Read Taylor Ch. 10
- Watch lectures in Canvas
- Watch additional videos in Canvas
- Answer Discussion Question in Canvas
- Assignment: Post the final draft of advertising strategic plan for publically traded company

## Module 15: Bringing it All Together

- Read assigned articles in Canvas
- Watch lectures in Canvas
- Watch additional videos in Canvas
- No classmate replies due for Discussion question this week
- Assignment: Develop and turn in PowerPoint presentation for final advertising strategic plan

### **University Policies**

## \*\*Netiquette: Communication Courtesy:

All members of the class are expected to follow rules of common courtesy in all email messages, threaded discussions and chats. <a href="http://teach.ufl.edu/wp-content/uploads/2012/08/NetiquetteGuideforOnlineCourses.pdf">http://teach.ufl.edu/wp-content/uploads/2012/08/NetiquetteGuideforOnlineCourses.pdf</a>

### Class Demeanor:

Mastery in this class requires preparation, passion, and professionalism. Students are expected, within the requirements allowed by university policy, to attend class, be on time, and meet all deadlines. Work assigned in advance of class should be completed as directed. Full participation in online and live discussions, group projects, and small group activities is expected.

My role as instructor is to identify critical issues related to the course, direct you to and teach relevant information, assign appropriate learning activities, create opportunities for assessing your performance, and communicate the outcomes of such assessments in a timely, informative, and professional way. Feedback is essential for you to have confidence that you have mastered the material and for me to determine that you are meeting all course requirements.

At all times it is expected that you will welcome and respond professionally to assessment feedback, that you will treat your fellow students and me with respect, and that you will contribute to the success of the class as best as you can.

### Getting Help:

For issues with technical difficulties for E-learning in Canvas, please contact the UF Help Desk at:

- Learning-support@ufl.edu
- (352) 392-HELP select option 2
- <u>https://lss.at.ufl.edu/help.shtml</u>

\*\* Any requests for make-ups due to technical issues MUST be accompanied by the ticket number received from LSS when the problem was reported to them. The ticket number will document the time and date of the problem. You MUST e-mail your instructor within 24 hours of the technical difficulty if you wish to request a make-up.

### **ACADEMIC POLICIES & RESOURCES**

### Academic Policies:

- Requirements for class attendance and make-up exams, assignments, and other work in the course are consistent with university policies. See UF Academic Regulations and Policies for more information regarding the University Attendance Policies.
- Students with disabilities who experience learning barriers and would like to request
  academic accommodations should connect with the Disability Resource Center. See
  the "Get Started With the DRC" webpage on the Disability Resource Center site. It
  is important for students to share their accommodation letter with their instructor
  and discuss their access needs, as early as possible in the semester.
- Information on current UF grading policies for assigning grade points. This may be achieved by including a link to the University grades and grading policies.
- Students are expected to provide professional and respectful feedback on the quality of instruction in this course by completing course evaluations online. Students can complete evaluations in three ways:
  - 1. The email they receive from GatorEvals
  - 2. Their Canvas course menu under GatorEvals
  - 3. The central portal at https://my-ufl.bluera.com

Guidance on how to provide constructive feedback is available at <a href="https://gatorevals.aa.ufl.edu/students/">https://gatorevals.aa.ufl.edu/students/</a>. Students will be notified when the evaluation period opens. Summaries of course evaluation results are available to students at <a href="https://gatorevals.aa.ufl.edu/public-results/">https://gatorevals.aa.ufl.edu/public-results/</a>.

• The University's Honesty Policy regarding cheating, plagiarism, etc.:

UF students are bound by The Honor Pledge which states "We, the members of the University of Florida community, pledge to hold ourselves and our peers to the highest standards of honor and integrity by abiding by the Honor Code. On all work submitted for credit by students at the University of Florida, the following pledge is either required or implied: "On my honor, I have neither given nor received unauthorized aid in doing this assignment." The Conduct Code specifies a number of behaviors that are in violation of this code and the possible sanctions. See the UF Conduct Code website for more information. If you have any questions or concerns, please consult with the instructor or TAs in this class.

### • In-Class Recording:

Students are allowed to record video or audio of class lectures. However, the purposes for which these recordings may be used are strictly controlled. Th only allowable purposes are (1) for personal education use, (2) in connection with a complaint to the university, or (3) as evidence in, or in preparation for, a criminal or civil proceeding. All other purposes are prohibited. Specifically, students may not publish recorded lectures without the written consent of the instructor. A "class lecture" is an educational presentation intended to inform or teach enrolled students about a particular subject, including any instructor-led discussions that form part of the presentation, and deliver by an instructor hired or appointed by the University, or by a guest instructor, as part of a University of Florida course.

A class lecture does not include lab sessions, student presentations, clinical presentation such as patient history, academic exercises involving solely student participation, assessments (quizzes, tests, exams), field trips, private conversations between students in the class or between a student and the faculty or guest lecturer during a class session.

Publication without permission of the instructor is prohibited. To "publish" means to share, transmit, circulate, distribute, or provide access to a recording, regardless, of format or medium, to another person (or persons), including but not limited to another student within the same class section. Additionally, a recording, or transcript of a recording, is considered published if it is posted on or uploaded to, in whole or in part, any media platform, including but not limited to social media, book, magazine, newspaper, leaflet, or third-party note/tutoring services. A student who publishes a recording without written consent may be subject to a civil cause of action instituted by a person injured by the publication and/or discipline under UF Regulation 4.040 Student Honor Code and Student Conduct Code.

#### Academic Resources:

- E-learning technical support: Contact the <u>UF Computing Help Desk</u> at <u>352-392-4357</u> or via e-mail at <u>helpdesk@ufl.edu</u>.
- <u>Career Connections Center:</u> Reitz Union Suite 1300, <u>352-392-1601</u>. Career assistance and counseling services.
- <u>Library Support:</u> Various ways to receive assistance with respect to using the libraries or finding resources. Call <u>866-281-6309</u> or email ask@ufl.libanswers.com for more information.

- <u>Academic Resources:</u> 1317 Turlington Hall, Call <u>352-392-2010</u>, or to make a private appointment: <u>352-392-6420</u>. Email contact: <u>teaching-center@ufl.edu</u>. General study skills and tutoring.
- Writing Studio: Daytime (9:30am-3:30pm): 2215 Turlington Hall, 352-846-1138 | Evening (5:00pm-7:00pm): 1545 W University Avenue (Library West, Rm. 339). Help brainstorming, formatting, and writing papers.
- Academic Complaints: Office of the Ombuds; <u>Visit the Complaint Portal webpage</u> for more information.
- Enrollment Management Complaints (Registrar, Financial Aid, Admissions): <u>View</u> the Student Complaint Procedure webpage for more information.
- UF Student Success Initiative: Visit <a href="https://studentsuccess.ufl.edu/">https://studentsuccess.ufl.edu/</a> for resources that support your success as a UF student.

## Campus Health and Wellness Resources:

• UF Whole Gator Resources: Visit <a href="https://one.uf.edu/whole-gator/discover">https://one.uf.edu/whole-gator/discover</a> for resources that are designed to help you thrive physically, mentally, and emotionally at UF.



ADV 3001—Advertising Strategy