Consumer and Audience Analytics

Fall 2018

COURSE INFORMATION
MMC 3420
Credits 03
Meeting Time: Distance Asynchronous
Office Hours By Appointment

Canvas Classroom URL:
https://ufl.instructure.com/courses/354378

INSTRUCTOR
Robert (Bob) Hughes MA
rjhughes@jou.ufl.edu
970-368-2021
@rjhughes_uf

Please see my Bio—and a place for you to add your bio—under the Discussions tab in Canvas.

Note—please use my rjhughes@jou.ufl.edu email address for all communication. Email is the quickest way to get a message to me as it hits my phone, which I always have with me!

Please DO NOT use the email option/tab in the Canvas shell. This does not hit my iPhone on a timely basis and I cannot reply using my iPhone. Please only use my rjhughes@jou.ufl.edu email address to reach me.

IMPORTANT! Follow this syllabus ONLY for your class information. Print it out and check things off as completed. THERE MAY BE INFORMATION INCLUDED HERE THAT IS NOT FULLY EXPLAINED/INCLUDED ON CANVAS PAGES!!!

Announcements tab in Canvas shell
Be sure to check the Announcements tab in the Canvas shell regularly (I recommend daily) for information on class assignments, changes and other class information. In addition, important information (but not all Announcements) will be sent via email when it is posted in this tab. It is YOUR responsibility to keep up with class Announcements.

COURSE WEBSITE
Canvas Classroom: https://ufl.instructure.com/courses/354378

Contact UF Helpdesk http://helpdesk.ufl.edu/ (352) 392-HELP (4357) if you have any trouble with accessing your course.
Course Textbook

There is no textbook for this course. However, there are two kinds of required readings associated with this course. Some required readings are available to you directly for download from external websites or from the course site.

The other set of required readings/activities are available for purchase from Harvard Business Publishing https://hbsp.harvard.edu/import/551569

Through this link you will find a course packet on the Harvard Business website that contains all of the required readings and simulations you need to purchase for the course. You will use the materials in various modules throughout the semester.

Course Description

The goal of this course is to analyze these media entities as corporate and business systems within the broader media operations in the diverse and pluralistic environment of the U.S.

The content you will analyze, discuss, and interact with focuses on the electronic media industries of the United States. Emphasis will be on radio and television; however, cable television, satellite communication, and emerging technologies also will be highlighted.

Course Objectives

As a young professional in the field of communications, media, and marketing, one of your likely key deliverables will be to use data to formulate strategies that create greater value for the organization. This course will help you begin your journey in developing the skills needed to translate data into effective solutions for problems. The overall objectives of this course are to introduce you to traditional means of consumer/audience analysis and the ever increasing number of ways industry seek to exploit consumer/audience data in the digital age. This will include introducing you to the systematic processes often used to move from data to knowledge, and the tools for making effective consumer/audience related decisions.

There are a great many practical research questions this course will help you begin to answer for your future employer/s.

- Social Media Data: How can brands deploy social media monitoring tools to help identify so-called opinion leaders and online influencers?
- Consumer analytics: How can advertisers use product usage data to segment consumers by purchasing potential?
- Audience analytics: How can media outlets use audience and Twitter data to improve their content and engagement?
- Audience analytics: How can online content providers and brands use web traffic and social media data to assess their popularity and user sentiment?
- Competitive intelligence: How can companies use market, competitor, and consumer data to make better strategic decisions?
- Communicating outcomes and recommendations: What are the best ways to communicate your research findings and recommendations to clients and superiors?

Consumer and audience data analytics are now an everyday part of the business and the non-profit sectors. As
a result, organizations can now benefit tremendously from thoughtful decisions made on the basis of intelligent data analysis. However, most organizations are data rich but information poor. They lack the internal staff to make sense of this treasure trove of data, so they are always looking for analytic talent capable of sifting through data and translating it into useful insight to improve performance. This course lays the groundwork for you to develop the analytic skills to take advantage of this need.

Course Goals

Upon successful completion of the course, you should possess an understanding of consumer and audience analytics and the basic skills required to contribute to organizational consumer/audience analysis needs. The knowledge and skills are helpful in careers related to analytics/research, social media, media business, advertising/marketing, and public relations. More specifically, the course should enable you to:

1. Understand the basic principles, value, and general use of Big Data and analytics
2. Understand the basic consumer/audience data concepts that have analytics implications
3. Understand the characteristics, value, and use of major digital marketing/communications and media analytics
4. Understand the major analytics tools and process for developing competitive intelligence
5. Understand the basic modeling approaches/metrics for consumer/audience segmentation, targeting, positioning, and valuation
6. Understand how to best to write about and present data analytics results to others

Course Content

The course will be divided into the following six modules:

Module One: The Fundamentals of Consumer and Audience Analytics
This module will introduce you to fundamental concepts in audience valuation, consumer behavior and decision-making. In addition, it will provide you with the basic characteristics, structure, potential sources, value, and use of Big Data and its relationship with consumer/audience analytics. These concepts lay the groundwork for more specific study found in future modules.

Module Two: Media Audience and Consumer Analytics
Module Two introduces the basic terminology, data collection, and usage of major media audience information and measurement services. It also discusses how our changing media landscape has forced industry to re-evaluate and adapt to this new environment. This includes a look at the emerging podcast industry and how it is making the audio format anew. In addition, audience psychographic analytics and how they are used domestically and abroad are introduced.

Module Three: Digital Marketing and Communications Analytics
This module introduces the central tenets of digital marketing and communications analytics. It reviews the characteristics, value, and use of popular web, social media, search, and mobile app analytics and discusses the functions of key digital metrics in the context of consumer/audience decisions and digital listening/influence analysis. Various case studies and content specific trainings will be used to make explicit how these methods and tools have been proven useful and begin your skill development.

Module Four: Competitive Intelligence Analytics
This module reviews the nature and utilities of competitive intelligence programs. It introduces the data sources for assessing consumer preferences, firm performance, and market condition and competition. It also discusses the process of utilizing market-based analytics to develop competitive intelligence, the role and systems of business intelligence, and major approaches in custom and secondary market research. The module culminates in a group assignment in which you will apply these lessons to compare two industry brands on behalf of a model business investment firm.
Module Five: Business Analytics
This module reviews the utilities and main approaches for constructing models and metrics to analyze enterprise data, especially for purposes of segmentation, targeting, positioning, and evaluating consumer value. The module will conclude with you completing an online market segmentation simulation from the Harvard Business Publishing course pack where you will play the role of CEO controlling a firm's marketing strategy.

Module Six: From Data to Insights - Communicating the Analytic Results
This module introduces the process of turning data into insights and how to convey them to organizational stakeholders. This process involves organizing, writing, framing, and refining analytics reports, delivering effective presentations, and aligning analytic results with stakeholder needs and preferences.

Course Structure
This course will utilize the Canvas e-learning environment to provide you with a variety of learning methods, including video lectures, readings, online videos, podcasts, online simulations, database searches, and self-paced analytics trainings.

Recorded video lectures will introduce you to the basic principles and utilities within each module. The required and supplemental materials for each module section were chosen to provide you with concepts in realistic settings. A core aspect that permeates throughout this course is the development of the skills required to translate data into useful information for better decision-making in marketing communications. A part of this process is the completion of various online video modules Lynda, Google Analytics and Hootsuite.

All assignments are due at the specified dates and time. Any assignment turned in late will be assessed penalty points per calendar day. Additionally, with respect to assignments, it is assumed that students will present them professionally. This means that students will use proper grammar, word usage, spelling, and content organization. Academic honesty is expected on all assignments and exams.

A suggestion for YOUR success in this course:

*Begin work on Nielsen, Google and Hootsuite certification assignments early in the semester. Look ahead, plan ahead, begin well ahead of the assignment due dates. These take time, so don’t delay!!!*

Learning Materials
There are two kinds of required readings associated with this course. Some required readings are available to you directly for download from external websites or from the course site. The other set of required readings/activities are available for purchase from Harvard Business Publishing [https://hbsp.harvard.edu/import/551569](https://hbsp.harvard.edu/import/551569)

Through this link you will find a course packet on the Harvard Business website that contains all of the required readings and simulations you need to purchase for the course. You will use the materials in various modules throughout the semester.

Course Design/Expectations
This course is asynchronous.
Lectures
The recorded materials will help you to understand key concepts and assignments. These are reinforced in online homework and in written submissions. **Please note:** Follow only the syllabus for assignments, due dates and other relevant information. Some may have changed since the lectures were recorded. The lectures were recorded by Dr. Dave Montez. I will supplement with video updates as appropriate.

Your Student Role Includes:
- Completing the assignments by deadline
- Watching the class lectures
- Participating in ALL discussions and exercises
- Being innovative and entrepreneurial
- Communicating often with your professor
- Checking Announcements Tab VERY often

My Instructor Role Includes:
- Facilitating your classroom success in a diplomatic, courteous, and fun environment
- Reviewing, grading, and offering commentary on your assignments
- Evoking discussion and having fun doing it!
- Resolving any issues that arise with assignments and other course materials
- Communicating often with YOU

Assignments
You will have regular assignments and these will be the basis for your final grade.

You will have written assignments, Discussion questions and quizzes during our course. There will be recorded lectures and supplemental videos for your viewing and learning.

**There are THREE special projects due during our course. These involve interviews with professionals outside of our course and University and from experience I can tell you these will take time to complete due to information needed from these professionals DO NOT wait until the last minute to work on these assignments. I recommend you start as soon as possible on these assignments.**

Weekly Discussion Posts
Discussion is an integral part of any course. This class will be no exception. You will be expected to read the assigned chapters, accompanying readings, view videos and actively participate in weekly discussions through the “Discussions” tab in the Canvas e-learning site. You will be expected to demonstrate that you are thinking about the issues by asking questions, offering your own opinions and share justifications for those opinions, participating in class debate, posting comments and questions to the e-learning site and keeping your eyes and ears open for current events that may relate to class discussions. Please be respectful of the contributions of others and help create a class environment that is welcoming and inclusive.

Requirements
1. You will need an Internet connection to access class materials, view the lectures, and complete your assignments.
2. You must be able to communicate with the instructor. Most communications will be done via email and in the Canvas Classroom, but you may be asked to join Dropbox.com (a free online service) to share large files.

Ownership Education
As UF students, you are not passive participants in this course. All students in this Program have a background in marketing, advertising, public relations, journalism, or similar fields. This class allows you to not only take ownership of your educational experience but to also provide your expertise and knowledge in helping your fellow classmates. The Canvas shell will have an open Q&A thread where you should pose questions to your classmates when you have a question as it relates to an assignment or an issue that has come up at work. Your
classmates along with your instructor will be able to respond to these questions and provide feedback and help. This also allows everyone to gain the same knowledge in one location rather than the instructor responding back to just one student which limits the rest of the class from gaining this knowledge.

**Announcements tab in Canvas shell**
Be sure to check the Announcements tab in the Canvas shell regularly for information on class assignments, changes and other class information. In addition, important information will be sent via email when it is posted in this tab.

**COURSE POLICIES**

**Attendance Policy**
This is an online asynchronously delivered course, attendance in the form of calling roll will not occur;

Late Work and Make-up Policy:
You are expected to prepare and submit your assignments on a timely basis. Due dates are clearly laid out in this syllabus.

Deadlines are critical to this class. All work is due on or before the due date. Extensions for deadlines will only be for preapproved emergencies. Minor inconveniences such as family vacation or minor illness are not valid reasons for extensions.

*Late submissions will receive a ‘zero’ grade, and there will be no make-up assignments unless you have a doctor’s note, a documented emergency or you have negotiated with me ahead of time for late work.*

Issues with uploading work for a grade is not an excuse. If you have technical difficulties with Canvas, there are other means to submit completed work. You may email .zip files or even links to Dropbox folders to Instructor via UF email. Another suggestion to compensate for technical difficulties by not waiting until the last minute to submit work.

**Technical issue policy**: Any requests for make-ups due to technical issues MUST be accompanied by the ticket number received from LSS when the problem was reported to them. The ticket number will document the time and date of the problem. You MUST e-mail your instructor within 24 hours of the technical difficulty if you wish to request a make-up. Contact UF helpdesk (352) 392-HELP.

**Emergency and extenuating circumstances policy**: Students who face emergencies, such as a major personal medical issue, a death in the family, serious illness of a family member, or other situations beyond their control should notify their instructors immediately.

Students are also advised to contact the Dean of Students Office if they would like more information on the medical withdrawal or drop process: [https://www.dso.ufl.edu/care/medical-withdrawal-process/](https://www.dso.ufl.edu/care/medical-withdrawal-process/).

**Students MUST inform their academic advisor before dropping a course**, whether for medical or non-medical reasons. Your advisor will assist with notifying professors and go over options for how to proceed with their classes.

Requirements for class attendance and make-up exams, assignments, and other work in this course are consistent with university policies that can be found in the online catalogue at: [https://catalog.ufl.edu/ugrad/current/regulations/info/attendance.aspx](https://catalog.ufl.edu/ugrad/current/regulations/info/attendance.aspx)

**Coursework Submissions**
In general, as noted throughout this syllabus, most coursework should be submitted through the Assignments tab in the Canvas classroom.

**General Deadlines**
This class, like others, involves many deadlines. Here is a summary reminder.

- Class weeks are Monday through Sunday
- Weekly lectures on Monday
- Weekly homework is due on Sunday
- Quizzes are due on Sunday
- Initial Discussion post is due on Thursday
- Discussion post classmate reply are due on Saturday

Grading Policies

**Final Letter Grades and %**

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<thead>
<tr>
<th>Grade</th>
<th>Percentage</th>
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<tbody>
<tr>
<td>A</td>
<td>93-100%</td>
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<tr>
<td>A-</td>
<td>90-92.99%</td>
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<td>C-</td>
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<td>63-66.99%</td>
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<td>60-62.99%</td>
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<td>under 60%</td>
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Course Grading

**Assignment**    **Points**

- Discussions
  - M1.1 10
  - M1.2 10
  - M1.3 10
  - M2.2 10
  - M2.3 10
  - M3.5 10

- Quizzes
  - Syllabus Quiz 7
  - M1 30
  - M2 23
  - M3 30
  - M4 30
  - M5 40

**Assignments**

- M1 Proprietary Data Management 50
- M2.2 Nielsen Audience Analytics 100
- M3.2 Google Digital Training Module 100
- M3.3 Hootsuite Platform Certificate 100
- M3.4 Lynda Mobile Marketing 100
• M4 Competitive Intelligence Team Assig 100
• M5.2 Market Segmentation Simulation 100

Course total points: 1000
General University policies regarding grades can be found at https://catalog.ufl.edu/ugrad/current/regulations/info/grades.aspx

Course Schedule and Assignment Details

Each class week runs from Monday to Sunday.

- Assignment deadlines and other class details for each Module Week will be found in the Canvas Classroom. Any changes will be detailed in the ANNOUNCEMENTS section of this online classroom - check both announcements and email at least once per day.

- Again, it is extremely important for you to know that I DID NOT create this class and I'm not the person you will see in the video lectures. We are fortunate to learn from lectures delivered by Dr. Dave Montez of the CJC Telecom Department. But, I'll add some interesting topics along the way, too.

<table>
<thead>
<tr>
<th>Course Calendar</th>
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<tbody>
<tr>
<td>Topics, Required Readings, Assignments Due</td>
</tr>
<tr>
<td>Module One</td>
</tr>
<tr>
<td>Module 1.1 Big Data Basics</td>
</tr>
<tr>
<td><strong>Required Materials:</strong></td>
</tr>
<tr>
<td>The Promise and Challenge of Big Data- Several Case Studies:</td>
</tr>
<tr>
<td>- How to get the most from Big Data - McKinsey (how companies need to find the right talent to exploit Big Data) <a href="https://hbr.org/2016/11/the-promise-and-challenge-of-big-data-for-pharma">https://hbr.org/2016/11/the-promise-and-challenge-of-big-data-for-pharma</a></td>
</tr>
<tr>
<td>- Harvard Business - Addressing the Barriers to Big Data (HBS Coursepack)</td>
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**Supplemental Readings:**
- You Don't Need Big Data- You Need the Right Data [Links to an external site.] [Links to an external site.]
- How Buzzfeed thinks about data science [Links to an external site.] [Links to an external site.]
- Why "Big Data" is a Big Deal: Information Science Promises to Change the World [Links to an external site.] [Links to an external site.]
- Amazon: Using Big Data Analytics to Read Your Mind [Links to an external site.] [Links to an external site.]
- Big data example - Interactive data map: The best and worst places to grow up [Links to an external site.] [Links to an external site.]
- Food waste and big data [Links to an external site.] [Links to an external site.]
- Political Campaigns and Big Data
  - Bloomberg Businessweek- [Inside the Trump Bunker with Days to Go](https://www.bloomberg.com/news/articles/2016-11-08/inside-the-trump-bunker-with-days-to-go) [Links to an external site.]

**Assignment**
Contribute to Module 1.1 Discussion
<table>
<thead>
<tr>
<th><strong>Module 1.2 Consumer/Audience Basics in Digital Era</strong></th>
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<tbody>
<tr>
<td><strong>Required Materials:</strong></td>
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<tr>
<td>● McKinsey Podcast- Why the Customer Experience Matters (website; I-tunes)</td>
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<td>● McKinsey- The Consumer Decision Journey (View the Interactive Graphic)</td>
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<tr>
<td>● ProPublica- Breaking the Black Box (videos are optional, read all four short pieces)</td>
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<tr>
<td><strong>Supplemental Materials:</strong></td>
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</tbody>
</table>
- McKinsey, Discussions on Digital Podcast- Designing the Next Mobile Experience
- The Three C's of Customer Satisfaction: Consistency, Consistency, Consistency
- Harvard Business Review- What You Can and Should be doing with your Customer Journeys
- Salesforce, The Marketing Cloudcast 05/04/2016 Ep. 32- A Close look at Disney's Consumer Journey (I-tunes)

Assignment
Contribute to Module 1.2 Discussion

### Module 1.3 Analytics Fundamentals

**Required Materials:**

- Harvard Business- Marketing Reading: Segmentation and Targeting
- Key Online Marketing Metrics- Forbes
- Attribution Modeling Overview [Links to an external site.]Links to an external site. and Default Attribution Models [Links to an external site.]Links to an external site.
- A Guide to Maximizing Paid, Owned, Earned Media
- Five Reasons You Need to Focus on Earned Media [Links to an external site.]Links to an external site.

**Supplemental Materials:**

- MIT Sloan- Lessons from a Data-driven Organization [Links to an external site.]Links to an external site.
- IBM analytics applications and examples [Links to an external site.]Links to an external site.
- Beyond the hype: the hard work behind analytics success

**Assignments**

- Contribute to Module 1.3 Discussion
- Complete Quiz 1 when you have completed all of Module 1 sections

### Module Two: Media Audience and Consumer Analytics

#### Module 2.1 Audience Measurement Fundamentals

**Required Materials**

- Harvard Business: Managing Multi-Media Audiences at WHDH (Boston)
- The Future of TV Metrics [blog post]
- Total audience measurement issues I [Links to an external site.]Links to an external site.
- Total audience measurement issues II [Links to an external site.]Links to an external site.
- Media, audience, and relationship [Links to an external site.]Links to an external site. Nielsen
**Module 2.2 Audience/Consumer Information and Measurement Services**

**Required Readings:**
- [ACMO's guide to cross-platform measurement](Links to an external site.)
- [Podtrac’s Podcast Measurement Service](Links to an external site.)
- [Midroll Media: Podcast Ads Build Strong Relationships with Brands](Links to an external site.)
- [Poggi, Nielsen at a Tipping Point?](Links to an external site.)
- [The game changing TV measurement from Google Fiber](Links to an external site.)
- [Nielsen total audience report](Links to an external site.)
- [ComScore from TV to total video report](Links to an external site.)
- [Issues about social media video audience measurement](article 1 (Links to an external site.)
- [How are Q scores calculated from Mental Floss](Links to an external site.)
- [All about Nielsen Social](Links to an external site.)
- [How are Q scores calculated from Mental Floss](Links to an external site.)
- [All about Nielsen Social](Links to an external site.)

**Supplemental Readings:**
- [Nielsen's Total Audience Measurement rollout](Links to an external site.)
- [Nielsen and time shifting report](Links to an external site.)
- [CRE cross-media metrics alignment report](Links to an external site.)
- [Digital publishing analytics service: Parse.ly](Links to an external site.)
- [Digital publishing analytics service II: Chartbeat](Links to an external site.)
- [Video audience measurement service - VideoPulse](Links to an external site.)
- [Selective audience measurement services](Links to an external site.)
  - [ComScore](Links to an external site.)
  - [GFK](Links to an external site.)
  - [TruMedia](Links to an external site.)
  - [Kantar Media (global)](Links to an external site.)

**Assignment**

Complete the [Module 2.2 Assignment: Nielsen Audience Analytics](Links to an external site.)

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**Module 2.3 Psychographic Analytics**

**Required Materials:**
- [What is VALS](Links to an external site.)
- [What is your VALS segment](Links to an external site.)
- [Market/Brand Intelligence Resources](check out consumer info sources)
- [Omidyar Network: Currency of Trust: Consumer Behaviors and Attitudes](Links to an external site.)
Toward Digital Financial Services in India (Read at least the Introduction and the Five Consumer Personas section, p.27)

Supplemental Materials:
- Nielsen’s top 10 media trends (Links to an external site)
- Generational content preference gap (Links to an external site)
- Buzzfeed Report: How Technology is Changing Media (Links to an external site)
- Google is making TV commercials more like Internet ads (Links to an external site)
- Nielsen PRIZM service (Links to an external site)
- Data driven marketing (Links to an external site)

Assignment
- Contribute to Module 2.3 Discussion
- Complete Quiz 2

Module Three: Digital Marketing and Communications Analytics

Module 3.1 Digital Analytics Fundamentals

Required Materials:
- Harvard Business- Implementing Marketing Analytics
- "Trusted Advisor: How it helps lay the foundations for insights". The Handbook of Marketing Research: Uses, Misuses, and Future Advances, Sage Publications Inc.
- Buyer’s Guide to Digital Analytics
- Kaushik, Digital Marketing and Measurement Model (Links to an external site)
- MIT Sloan- Strategy, not Technology Drives Digital Transformation
- McKinsey podcast 02/09/2016- Achieving a Digital State of Mind (website)

Supplemental Readings:
- Can Predictive Analytics Help your Small Business? (Links to an external site)
- Marketing Technology Landscape Supergraphic (Links to an external site)
- Zimmerman, Bringing Digital Analytics to Main Street Retailers (Links to an external site)
- Two Great Digital Analytics Blogs: Data Science Central (Links to an external site)

Assignments
- Complete Lynda Online Marketing Foundations: Digital Marketing Research

Module 3.2: Web Analytics Fundamentals

Required Readings:
Supplemental Readings:

- Review *Buyer’s Guide to Digital Analytics* again
- YouTube Analytics Overview (links to an external site)
- Maximize your Marketing Efforts with Google Analytics
- Best Google tools for consumer insights (links to an external site)
- Online Video KPIs (links to an external site)
- How to Choose the Best Digital Marketing Analytics Software (links to an external site)
- Top Digital Analytics Software (links to an external site)

Assignment

Complete Google Analytics for Beginners Training Module

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**Module 3.3: Social Media Marketing Fundamentals**

**Required Materials:**

- DeMers, *5 Insights Social Data Can Reveal for Your Business* (links to an external site)
- Blanchard, *Social Media ROI*
- Social media sentiment analysis
- 3-ways to Measure Social Media like a Genius

**Supplemental Readings:**

- Global Internet trends (links to an external site)
- Social media trends
- Top social media monitoring tools (links to an external site)
- Twitter’s new dashboard for small businesses (links to an external site)
- Summers, *Facebook Insight 1* (links to an external site)
- *Facebook Insight 2* (links to an external site)
- https://about.twitter.com/products/tweetdeck (links to an external site)
- NetBase Brand Passion Report (use of web-crawling engine to analyze online brand related textual sources)
- Social media management vendors list
### Module 3.4: Search and Mobile App Analytics

**Required Materials:**
- [Customer Journey to Online Purchases](https://example.com) (Links to an external site.)
- [ComScore-2016 Mobile App Report](https://example.com) (Links to an external site.)
- [Mobile Marketing Statistics Compilation](https://example.com) (Links to an external site.)
- [Think with Google: How Advertisers Can Extend Relevance with Mobile Search](https://example.com) (Links to an external site.)
- [Local mobile searches result in off-line purchases](https://example.com) (Links to an external site.)
- [Mobile app searches](https://example.com) (Links to an external site.)
- [Mobile ad measurement quick guide](https://example.com)

**Supplemental Materials:**
- [Search trends](https://example.com) (Links to an external site.)
- [Top SEO tools](https://example.com) (Links to an external site.)
- [Top free SEO tools](https://example.com) (Links to an external site.)
- [Top mobile app analytics tools](https://example.com) (Links to an external site.)
- [Top mobile app analytics tools II](https://example.com) (Links to an external site.)

**Assignments**

Complete Lynda: [Mobile Marketing Strategy Training Module](https://example.com)

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### Module 3.5 From Research to Action

**Required Materials:**
- [Digital Marketing reading](https://example.com) (Harvard Business Publishing) (Links to an external site.)
- [What is inbound marketing](https://example.com) (Links to an external site.)
- [Fundamentals for a successful inbound marketing strategy](https://example.com) (Links to an external site.)
- [Creating an inbound marketing content strategy](https://example.com) (Links to an external site.)
- [Salesforce-2016 State of Marketing: Trends and Insights from Survey of Marketing Leaders](https://example.com)
- [Parse.ly Case Study of Telegraph](https://example.com)

**Supplemental Materials:**
- [Advice Podcast - How to Master Content Marketing with Neil Patel](https://example.com) (Website (Links to an external site.)
Module Four: Competitive Intelligence

### Module 4.1 Competitive Strategic Intelligence

**Required Materials:**

- Competitive Strategies reading (Harvard Business Publishing)
- *What is Competitive Intelligence* ([Links to an external site.](#))
- Helm, *How to Use Competitive Intelligence to Gain an Advantage* ([Links to an external site.](#))
- Market/Brand Intelligence Resources

**Supplemental Materials:**

- Competitive intelligence overview
- Metayer, *50 Competitive Intelligence Analysis Techniques* ([Links to an external site.](#))

**Assignment**

Complete [Module 4.1 & 4.2 Assignment: Competitive Intelligence Group Assignment](#)

### Module 4.2 Competitive Intelligence Analytics and its Practice

**Required Materials:**

- *Innovating With Analytics*
- Minding the Analytics Gap
- Overview of Info Tools and Technology for CI
- Business Intelligence Solution ([Links to an external site.](#))
- Market/Brand Intelligence Resources

**Supplemental Readings:**

- *The Beginner's Guide to BI* ([Links to an external site.](#))
- *From Value to Vision: Re-imagining the Possibility with Data Analytics*
- Top BI Companies ([Links to an external site.](#))

Assignments

Contribute to Module 3.5 Discussion
Assignments

- Complete Module 4.1 & 4.2 Assignment: Competitive Intelligence Group Assignment
- Complete Quiz 4

Module Five: Business Analytics

Module 5.1 Business Analytics Fundamentals

Required Readings:

- Germann, Lilien, and Rangaswamy, Performance Implications of Deploying Marketing Analytics (focus on introduction, conceptual framework, and discussion/conclusion)
- SAS, Defining Business Analytics (older survey data but good insights on the functions served by BA)
- Vaughan, Why You Need Marketing Analytics, Not Web Analytics [Links to an external site.]Links to an external site.
- Exponential Edge Inc., Predictive Modeling
- Davenport, A Predictive Analytics Primer [Links to an external site.]Links to a external site.

Supplemental Readings:

- Modern Approach to Business Intelligence
- Key BI Trends
- Olanrewaju, Smaje, and Willmott, The Seven Traits of Effective Digital Enterprises [Links to an external site.]Links to an external site.
- SYBASE, Intelligence for Everyone

Module 5.2 Business Analytics Fundamentals

Required Materials:

- Segmentation and Targeting (Harvard Business Review)
- Yankelovich and Meer, Rediscovering Market Segmentation
- Gavett, What you Need to Know about Segmentation [Links to an external site.]Links to an external site.
- Social media market segmentation
- Davenport, Dalle, and Lucker, Know What Your Customers Want Before They Do [Links to an external site.]Links to an external site.

Supplemental Materials:

- The 6 Marketing Metrics Your CEO Actually Cares About [Links to an external site.]Links to an external site.

Assignments

- Complete Module 5.2 Market Segmentation Simulation Assignment
- Take Quiz 5 after completing all module 5 sections

Module Six: From Data to Insights

Module 6.1 Effective Analytics Writing and Presentations
Required Materials:

- SAS- Data Visualization: What it is and Why it matters
- Levine, Fundamental Principles of Analytic Communication [Links to an external site.]
- Dykes, Reporting vs. Analysis: What’s the Difference [Links to an external site.]
- Segel, How to Tell Stories with Data
- Bladt and Filbin, A Data Scientist’s Real Job: Storytelling [Links to an external site.]
- Berinato, Visualizations that Really Work
- From Data Collection to Curation - Krajicek

Supplemental Materials:

- A 7-Step Analytics Reporting Framework
- What if PR Stood for People and Relationships (a good read about the real benefits of technology/data/analytics)
- Social data visualization examples [Links to an external site.]
- Data Storytelling: Using Visualization to Share the Human Impact of Numbers
- Useful Social Media Charts
- SAS Data Visualization Techniques
- SAS visual analytics sample reports [Links to an external site.]
- Top free visual analytics tools [Links to an external site.]
- Visual analysis guidebook
- Visual analytics best practices
- Data visualization and discovery best practices report

Assignment

Module 6 assignment: Strategic Decision-making using Data Analytics Online Simulation

University Policies

University Policy on Accommodating Students with Disabilities:

Students requesting accommodation for disabilities must first register with the Dean of Students Office (http://www.dso.ufl.edu/drc/). The Dean of Students Office will provide documentation to the student who must then provide this documentation to the instructor when requesting accommodation. You must submit this documentation prior to submitting assignments or taking the quizzes or exams. Accommodations are not retroactive, therefore, students should contact the office as soon as possible in the term for which they are seeking accommodations.
Students with Disabilities who may need accommodations in this class are encouraged to notify the instructor and contact the Disability Resource Center (DRC) so that reasonable accommodations may be implemented. DRC is located in room 001 in Reid Hall or you can contact them by phone at 352-392-8565. University counseling services and mental health services:

**Netiquette: Communication Courtesy:**
All members of the class are expected to follow rules of common courtesy in all email messages, threaded discussions and chats. [http://teach.ufl.edu/wp-content/uploads/2012/08/NetiquetteGuideforOnlineCourses.pdf](http://teach.ufl.edu/wp-content/uploads/2012/08/NetiquetteGuideforOnlineCourses.pdf)

Class Demeanor:
Mastery in this class requires preparation, passion, and professionalism. Students are expected, within the requirements allowed by university policy, to attend class, be on time, and meet all deadlines. Work assigned in advance of class should be completed as directed. Full participation in online and live discussions, group projects, and small group activities is expected.

My role as instructor is to identify critical issues related to the course, direct you to and teach relevant information, assign appropriate learning activities, create opportunities for assessing your performance, and communicate the outcomes of such assessments in a timely, informative, and professional way. Feedback is essential for you to have confidence that you have mastered the material and for me to determine that you are meeting all course requirements.

At all times it is expected that you will welcome and respond professionally to assessment feedback, that you will treat your fellow students and me with respect, and that you will contribute to the success of the class as best as you can.

Getting Help:
For issues with technical difficulties for E-learning in Canvas, please contact the UF Help Desk at:
- Learning-support@ufl.edu
- (352) 392-HELP - select option 2
- [https://lss.at.ufl.edu/help.shtml](https://lss.at.ufl.edu/help.shtml)

** Any requests for make-ups due to technical issues MUST be accompanied by the ticket number received from LSS when the problem was reported to them. The ticket number will document the time and date of the problem. You MUST e-mail your instructor within 24 hours of the technical difficulty if you wish to request a make-up.

Other resources are available at [http://www.distance.ufl.edu/getting-help](http://www.distance.ufl.edu/getting-help) for:
Counseling and Wellness resources
[http://www.counseling.ufl.edu/cwc/Default.aspx](http://www.counseling.ufl.edu/cwc/Default.aspx)
352-392-1575
• Disability resources
• Resources for handling student concerns and complaints
• Library Help Desk support

Should you have any complaints with your experience in this course please visit http://www.distance.ufl.edu/student-complaints to submit a complaint.

Course Evaluation:
Students are expected to provide feedback on the quality of instruction in this course based on 10 criteria. These evaluations are conducted online at https://evaluations.ufl.edu
Evaluations are typically open during the last two or three weeks of the semester, but students will be given specific times when they are open. Summary results of these assessments are available to students at https://evaluations.ufl.edu/results

University Policy on Academic Misconduct:

Academic honesty and integrity are fundamental values of the University community. Students should be sure that they understand the UF Student Honor Code at http://www.dso.ufl.edu/students.php

The University of Florida Honor Code was voted on and passed by the Student Body in the Fall 1995 semester. The Honor Code reads as follows:

Preamble: In adopting this Honor Code, the students of the University of Florida recognize that academic honesty and integrity are fundamental values of the University community. Students who enroll at the University commit to holding themselves and their peers to the high standard of honor required by the Honor Code. Any individual who becomes aware of a violation of the Honor Code is bound by honor to take corrective action. A student-run Honor Court and faculty support are crucial to the success of the Honor Code. The quality of a University of Florida education is dependent upon the community acceptance and enforcement of the Honor Code.

The Honor Code: “We, the members of the University of Florida community, pledge to hold ourselves and our peers to the highest standards of honesty and integrity.”

On all work submitted for credit by students at the University of Florida, the following pledge is either required or implied:

"On my honor, I have neither given nor received unauthorized aid in doing this assignment."

For more information about academic honesty, contact Student Judicial Affairs, P202 Peabody Hall, 352-392-1261.
ACADEMIC HONESTY

All students in the College of Journalism and Communications are expected to conduct themselves with the highest degree of integrity. It is the students’ responsibility to ensure that they know and understand the requirements of every assignment. At a minimum, this includes avoiding the following:

Plagiarism: Plagiarism occurs when an individual presents the ideas or expressions of another as his or her own. Students must always credit others’ ideas with accurate citations and must use quotation marks and citations when presenting the words of others. A thorough understanding of plagiarism is a precondition for admittance to graduate studies in the college.

Cheating: Cheating occurs when a student circumvents or ignores the rules that govern an academic assignment such as an exam or class paper. It can include using notes, in physical or electronic form, in an exam, submitting the work of another as one’s own, or reusing a paper a student has composed for one class in another class. If a student is not sure about the rules that govern an assignment, it is the student’s responsibility to ask for clarification from his instructor.

Misrepresenting Research Data: The integrity of data in mass communication research is a paramount issue for advancing knowledge and the credibility of our professions. For this reason any intentional misrepresentation of data, or misrepresentation of the conditions or circumstances of data collection, is considered a violation of academic integrity. Misrepresenting data is a clear violation of the rules and requirements of academic integrity and honesty.

Any violation of the above stated conditions is grounds for immediate dismissal from the program and will result in revocation of the degree if the degree previously has been awarded.

Students are expected to adhere to the University of Florida Code of Conduct https://www.dso.ufl.edu/sccr/process/student-conduct-honor-code

____________ #End of Syllabus# ______________________________